Agile Portfolio Management Training

At a Glance
Businesses are struggling to keep pace with rapidly changing business and technology demands. Traditional portfolio management for IT projects and software development doesn’t support the fundamental tenets of business agility—sensing and responding to change quickly and confidently, and as a matter of everyday business. The Agile Portfolio Management course helps you bridge business agility and effective execution.

Key Outcomes

- Connect portfolio planning and performance with the four pillars of value, work, capacity and financial management
- Understand the significant roles that transparency, alignment and focus play in executing business strategies
- Drive decisions to balance portfolio investments with business value, speed and responsiveness
- Enable portfolio agility by establishing cadences of lightweight, rolling-wave planning and steering, adjusted by real-time feedback
- Apply the five modern capacity planning principles to match business demands with delivery capacity
- Change funding and costing models to follow feature delivery through dedicated teams rather than staffing projects

Business Challenges
Software enables a majority of business strategies today, but most companies struggle to deliver value fast enough and to respond to market changes quickly enough. Traditional portfolio management is simply not up to the challenge of today’s ultra-competitive economy. Successful companies are relentlessly exploring ways to disrupt their competitors and minimize their own disruption. They take risks and make asymmetrical bets in search of innovative and differentiating solutions. They’re then able to deliver these solutions before their competitors do.

Portfolio management is a disciplined approach to translating strategic aspirational goals into realistic execution plans. Agile and Lean practices, when applied to portfolio management, will help you keep pace (then outpace) the new speed of business by giving you a disciplined approach to implementing your strategic vision as realistic work plans. These practices are purpose-built to help you adapt to internal and external changes, take informed risks, make the right trade-off decisions and optimize how you allocate your available resources.

Learning Objectives
Managing technology portfolios requires an adaptive mindset. In this course, you’ll learn how to focus on value over requirements, spend your efforts wisely, nurture your people and learn to work within the constraints of traditional budgeting and annual planning.

- Explore how a shift to agile portfolio management can accelerate growth, revenue and profit by enabling you to respond to market pressures and stakeholder needs with transparency and speed.
- Learn how to move from aspirational to realistic in linking execution to strategy.
- Gain skills to design a draft of how your portfolio might operate under agile portfolio management.
Learn Agile Portfolio Techniques
During this course, we lead the group in developing a shared understanding of your organization’s current portfolio management process and its challenges. You’ll learn agile and Lean concepts for managing the portfolio and the business, and strategize how to redesign the organization’s portfolio management process to incorporate practices and data visualizations that will support goals for success.

Your agile coach guides a cross-functional leadership team through a series of interactive exercises that convey how agile portfolio management can deliver real value and improve business results. You’ll learn how to start driving concrete changes into your organization’s portfolio planning and steering processes.

Discover how agile portfolio management practices emphasize:

- Strategic alignment and transparency
- Value and responsiveness over cost and schedule
- Steering with a continuous planning cadence
- Reduced batch sizes and limiting work in process
- Dedicated teams over staffing projects
- Optimized throughput and responsiveness over utilization
- Feedback loops to mitigate risk and uncertainty

About CA Agile Training
Our training courses are built on sound principles of adult learning theory, general systems thinking and group process concepts. Seasoned practitioners, who use agile to teach agile, lead our highly interactive classes and put your organization at the center of every engagement—facilitating pragmatic discussions about how to adopt agile practices and foster an agile culture in your unique environment.

Recommended CA Agile Coaching Services
Consider adding one or more coaching days to this class and take advantage of valuable supplementary activities, which could include:

- Facilitating your PMO/leadership in making the cultural shift from rigid plan creation to active steering
- Shifting your planning process from assigning resources to funding work and flowing work through teams
- Calibrating visualizations to encourage a healthy culture of engagement
- Engaging in our Portfolio Capacity Planning service to leverage Lean practices and CA Agile Central to create better plans

CA Agile Coaching can hugely increase the value of your training by engaging expert consultants to help you apply learnings in your context and to your real environment and work.

We can deliver coaching right after training or at another time—on-site or remotely. Speak with your CA sales rep for terms and conditions.

For more information, please contact us at agilesales@ca.com

CA Technologies (NASDAQ: CA) creates software that fuels transformation for companies and enables them to seize the opportunities of the application economy. Software is at the heart of every business, in every industry. From planning to development to management and security, CA is working with companies worldwide to change the way we live, transact and communicate – across mobile, private and public cloud, distributed and mainframe environments. Learn more at ca.com.