

# Your Guide to Federal Information Technology Acquisitions Reform Act (FITARA) Compliance

# CA TECHNOLOGIES PUBLIC SECTOR

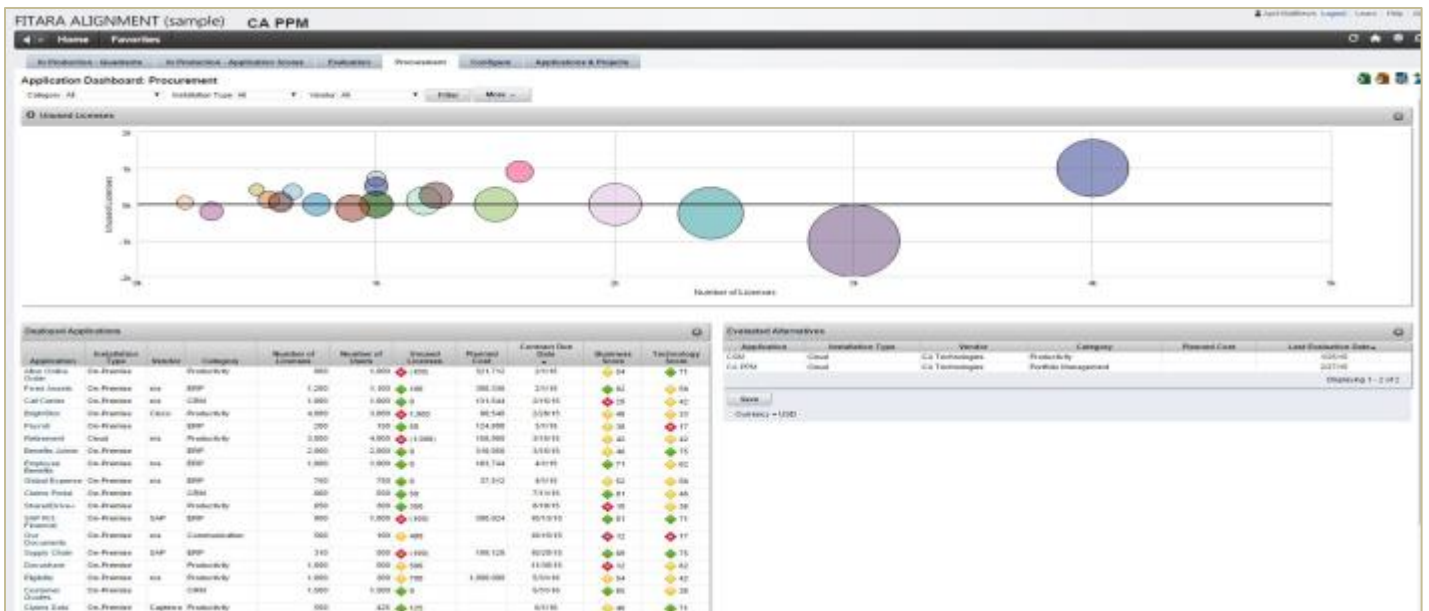
## Program Overview

The Federal IT Acquisitions Reform Act (FITARA) was initially introduced by Congressman Darrell Issa and passed as part of the National Defense Authorization Act in 2014. The Act’s main objective is to give agency CIOs the latitude to reorganize their IT departments for increased visibility and accountability for all IT related investments and decisions across their agencies. Simply put, FITARA is intended to enable agency CIOs to gain a clearer picture of their agencies’ IT portfolio and investments as they move forward. This Act is meant to provide agencies the opportunity to cut redundant spending, enabling them the ability to enhance portfolio management by consolidating systems, retiring legacy assets and making informed monetary decisions on projects needing additional resources.

FITARA requires agencies to provide the Office of Management and Budget (OMB) with a data center inventory, a strategy for consolidating and optimizing the data center, and provide quarterly updates on the progress made. Agencies must also develop and implement a process to review agency IT investment portfolios in order to increase efficiency and effectiveness, ultimately identifying areas and means for cost savings. Part of this effort is to adopt an agile approach to all projects. An agile approach enables agencies to reduce the time to production of major IT investments to under 12 months and should be managed to define and highlight several short-term goals rather than one large ultimate goal (i.e., the “Big Bang” approach). CIOs are then tasked with continually identifying and assessing the risks of these investments in order to deliver as promised.

## The CA Technologies Solution

In the Application Economy, many federal agencies are operating and funded by various programs they sponsor. Applications are developed to support these programs and will be central to the management and are subject to FITARA. A project and portfolio management solution should be central to the solution any agency would adopt to comply with the requirements of FITARA. Knowing what an organization has with respect to hardware and physical assets as well as other soft resources such as existing contracts, maintenance agreements, applications and operational services and human resources is important to being able to plan forward with the requirements and mandates of FITARA.



(Efficient Utilization of Applications)

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Before even attempting to forge a plan for data center consolidation, portfolio reviews, development plans and risk assessments, CIOs should have a knowledge of all the investments with supporting key benefits as well as resources. Armed with this knowledge, they can properly plan not only for the requirements of FITARA, but also successfully plan and execute on projects with an advanced level of certainty and clearer vision for the future. By considering human resources within the solution, CIOs will not only have the data on their employees necessary to make informed decisions with regard to project management, but also the information needed to identify select individuals to serve as a core group. Risk assessments and gap analyses required by FITARA also is made much easier knowing the resources available including the extent of their capabilities and limitations. The solution also presents high level dashboards showing the statuses of current projects along with their progress and risk levels that may affect the delivery schedules.

Rank	Investment	Start	Finish	Approved	Requested	Planned Cost	Planned CapEx	Planned OpEx	Role Demand	Planned FTE	Risk
1	Automated Security Enhancements	5/5/15	8/31/15			254,400	188,000	155,400	1,800.00	239.52%	27
2	Prologat Investigation Services	4/1/15	10/31/17			384,800	188,000	155,400	7,924.88	288.17%	31
3	Workforce & Succession Planning	5/5/15	8/31/15			242,000	83,600	148,800	1,800.00	83.38%	13
4	Federal Leadership Development P...	4/1/15	10/31/17			284,400	188,000	156,400	1,800.00	182.01%	48
5	Market Survey - Technical Research	5/5/15	6/4/15			133,600	133,600	0	800.00	123.62%	31
6	Performance Management Planning	5/5/15	11/21/17			179,960	124,548	55,400	4,800.00	95.24%	0
7	Recruiting & Staffing Solutions Plan...	2/6/15	10/14/15			414,200	152,000	261,000	2,256.00	42.05%	4
8	Web Application Enhancement	4/1/15	10/31/17			238,000	188,000	138,000	9,872.00	181.08%	66
9	Employee Support Services	5/5/15	6/2/15			488,800	382,000	184,800	7,520.00	44.78%	27
10	CRM Enhancements	2/2/15	7/2/15			367,600	231,600	138,000	3,088.87	189.19%	36
11	Assessment & Evaluation Process D...	4/1/15	12/5/15			218,800	82,400	136,400	1,320.00	59.25%	48
12	Financial Process Audit	5/5/15	8/31/15			244,400	188,000	154,400	1,800.00	41.54%	54
13	Network Solutions Evaluation	4/1/15	9/19/17			248,000	248,000	0	1,848.00	41.22%	24
14	Technology Systems Analysis	5/5/15	8/31/17			188,800	188,800	0	1,232.00	58.24%	72
15	Assessment & Evaluation Process D...	5/5/15	8/31/15			248,000	173,000	87,000	1,800.00	38.07%	87
16	Training and Management Assistan...	5/5/15	3/5/15			325,500	83,180	238,400	2,412.00	39.28%	88

	Q4 2015	Q1 2016	Q2 2016	Q3 2016	Q4 2016	Q1 2017	Q2 2017	Q3 2017
Above Waterline:	11,236	10,520	10,920	11,088	10,928	11,328	11,328	11,320
Distributed Target:	3,759	0	0	0	0	0	0	0
Variance:	(17,466)	(10,520)	(10,920)	(11,088)	(10,928)	(11,328)	(11,328)	(11,320)
Below Waterline:	688	0	0	0	0	0	0	0

Planned Cost	Planned Capital Cost	Planned Operating Cost	Role Demand
Above Waterline: 2,555,900	Above Waterline: 836,300	Above Waterline: 1,064,000	Above Waterline: 38,272.98
Distributed Target: 2,219,000	Distributed Target: 729,300	Distributed Target: 1,095,000	Distributed Target: 36,000.00
Variance: -336,900	Variance: -107,000	Variance: -100,000	Variance: -2,272.98
Below Waterline: 2,288,600	Below Waterline: 1,421,500	Below Waterline: 899,900	Below Waterline: 36,000.00

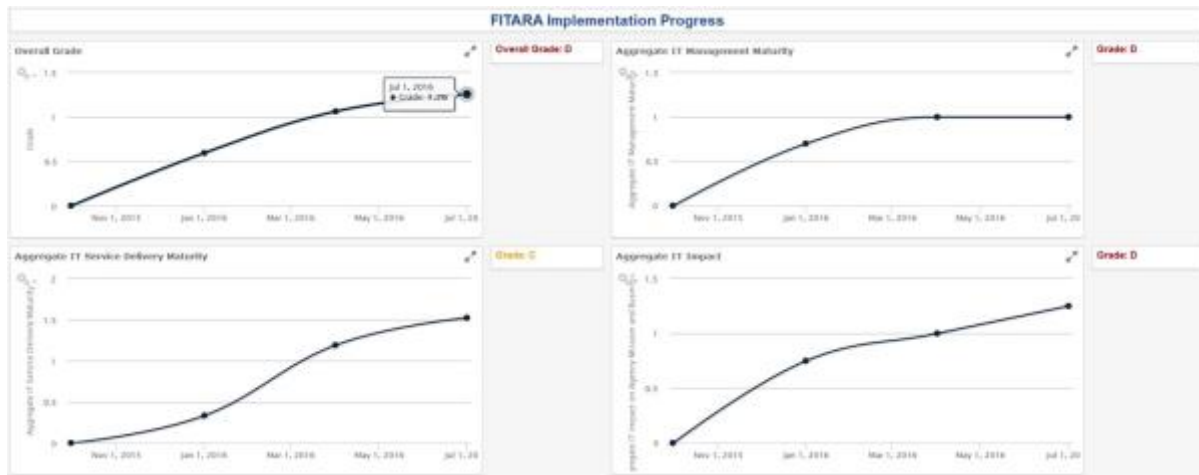
*("What-If" Analysis for Your Investment Evaluation)*

Once resources have been identified and defined, planning for projects can be much easier. The next step is to execute on those plans with efficiency to maximize the value and capacity of all resources. This takes a strategic and tactical execution methodology to ensure that tasks are done as efficiently as possible. Leveraging an agile approach helps maximize the capacity and skillsets of people by organizing them into teams and holding teams accountable for their daily operation. Agile boosts efficiency by allowing teams to work independently—focusing on their tasks. This also enables parallel development for the execution of projects. Status reports for on ongoing projects can be much easier by showing the progress made by each team with the ability to quantify the levels of progress made on the project as a whole. It may take some time to achieve complete buy-in from everyone in the organization from the rank- and- file to executive management; however, the rewards can quickly translate into increased efficiency and faster returns on investments (ROIs).

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# FITARA Implementation Progress Dashboard

Show CXOs the progress on the FITARA implementation by time



\* Source: House Oversight and Government Reform Committee FITARA Implementation Scorecard, the Office of Management and Budget, Fiscal Year 2016 Budget of the U.S. Government.



# FITARA Measurement lists

Quarterly FITARA Assessment record & A sample scoring model

Filter: None	Items	Overall Grade	Aggregate IT Management Maturity	Aggregate IT Service Delivery Maturity	Aggregate IT Impact on Agency Mission and Business Maturity
2015 Oct	2015-10	F - Below 1.0	0.0	0.0	0.0
2016 Jan	2016-01	F - Below 1.0	0.7	0.0	0.0
2016 April	2016-04	D - 1.0 to 1.5	1.0	1.2	1.0
2016 July	2016-07	D - 1.0 to 1.5	1.0	1.0	1.2

FITARA Measurement: 2015 July - IT Impact on Agency Mission Effectiveness and Efficiency - Properties

Aggregate IT Impact on Agency Mission Effectiveness and Efficiency: 1.2 (2.0 - 1.0 to 1.5)

Improved Mission Effectiveness and Efficiency Based on IT Management and System

- Improved Mission Effectiveness and Efficiency Based on IT Management and System Improvements: 1.0 (2.0 - 1.0 to 1.5)
- Mission Effectiveness and Efficiency Improvement Plans: Level 2 - Improvement objectives defined and process and system improvements defined
- Mission Effectiveness and Efficiency Improvement Results: Level 1 - Objectives exist and some are met, but no systematic approach to upgrade

Improved Business Effectiveness and Efficiency Based on IT Management and System

- Business Effectiveness and Efficiency Improvement: 1.0 (2.0 - 1.0 to 1.5)
- Business Effectiveness and Efficiency Improvement Plans: Level 1 - Improvement objectives defined but not in required process and system
- Business Effectiveness and Efficiency Improvement Results: Level 1 - Objectives exist and some are met, but no systematic approach to upgrade



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## Solution Components

### CA Project and Portfolio Management (CA PPM)

CA PPM is a single platform solution that enables management of the entire innovation lifecycle and can help CIOs make more informed strategic investments. CA PPM helps track and prioritize mission and stakeholder requirements and can help the CIOs make better decisions on how to invest limited resources while optimizing the enterprise, IT, and service and product portfolio. Further, it offers the unified, comprehensive project management capabilities needed to deliver quality initiatives on time and on budget. Available via SaaS, on premise and hosted delivery models, CA PPM can help:

- Gain financial transparency into the IT portfolio. CA PPM brings a complete platform for managing the costs and revenues associated with the strategic portfolio. This can increase the effectiveness of managing budgets through real time control of billing, invoicing and chargeback allocations.
- Execute projects with control and predictability. CA PPM offers an integrated approach that helps streamline project management by maintaining real-time schedules, status and budget controls.
- Maximize the return from employees. CA PPM helps staff projects and programs with the right people at the right time so they can deliver maximum value.
- Manage demand for innovation. CA PPM enables the creation of capacity for growth by incorporating new ideas and requirements, aligning innovation to strategic portfolios and executing effectively.
- Rationalize application portfolios. CA PPM supports a fact based decision making process to analyze, select and manage the portfolio of applications, including what should be retired, consolidated, invested in or sourced in a different manner.

### CA Agile Central

CA Agile Central (formerly Rally) can help CIOs adopt agile frameworks to effectively scale their desired Agile Management methodology. Many organizations, both in the private and public sectors, are adopting the agile frameworks to be able to scale their Agile Management with a methodology that defines how to scale work across large development organizations. Agile Program Management can manage capacity and dependencies across products, teams and organizational boundaries and gain instant visibility into the status of development initiatives. CIOs can leverage CA Agile Central to scale from single team projects to multi-team programs – aligning to the mission priorities, requirements, organizational structures and team assignments.

To learn how CA can differentiate your FITARA strategy contact:

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